

FTI Consulting, Inc.

555 12th Street NW Washington, DC 20004 +1.202.312.9100

Investor & Media Contact:

Mollie Hawkes +1.617.747.1791 mollie.hawkes@fticonsulting.com

FTI Consulting Reports Record Second Quarter 2018 Financial Results

- Second Quarter 2018 Revenues of \$512.1 Million, Up 15.2% Compared to Prior Year Quarter
- Second Quarter Fully Diluted Earnings (Loss) per Share of \$1.14 Compared to \$(0.13) in Prior Year
 Quarter; Second Quarter Adjusted EPS of \$1.14 Compared to \$0.40 in Prior Year Quarter
- Full Year 2018 Guidance Increased

Washington, D.C., July 26, 2018 — FTI Consulting, Inc. (NYSE: FCN) today released record financial results for the guarter ended June 30, 2018.

Second quarter 2018 revenues of \$512.1 million increased \$67.4 million, or 15.2%, compared to revenues of \$444.7 million in the prior year quarter. Excluding the estimated positive impact from foreign currency translation ("FX"), revenues increased by \$61.6 million, or 13.8%, compared to the prior year quarter. The increase in revenues was primarily driven by higher demand within the Corporate Finance & Restructuring, Forensic and Litigation Consulting, Strategic Communications and Economic Consulting segments. Net income of \$43.6 million compared to a net loss of \$5.2 million in the prior year quarter, which included a pretax special charge of \$30.1 million related to headcount and real estate actions. The increase in net income was largely due to higher operating profits and a lower effective income tax rate compared to the prior year quarter. Adjusted EBITDA of \$72.4 million, or 14.1% of revenues, compared to \$40.8 million, or 9.2% of revenues, in the prior year quarter. The increase in Adjusted EBITDA was primarily due to higher revenues and improved utilization.

Second quarter 2018 fully diluted earnings per share ("EPS") of \$1.14 compared to fully diluted loss per share of \$(0.13) in the prior year quarter. EPS (Loss) in the prior year quarter included the aforementioned special charge, which reduced EPS by \$0.52. Adjusted EPS of \$1.14 compared to \$0.40 in the prior year quarter.

Commenting on these results, <u>Steven H. Gunby</u>, President and Chief Executive Officer of FTI Consulting, said, "We are very pleased with our record first half of 2018. Critically, that success supports our commitment to invest in our people by promoting internally and attracting superb professionals to our firm, which, in turn, allows us to further enhance our ability to help our clients navigate many of the largest and most complex issues in the world."

Cash Position and Capital Allocation

Net cash provided by operating activities of \$34.6 million for the quarter ended June 30, 2018 compared to \$10.9 million for the quarter ended June 30, 2017. The increase was primarily due to higher cash collections resulting from increased revenues, which was partially offset by higher income tax payments. Total debt of \$375.0 million at June 30, 2018 compared to \$445.0 million at March 31, 2018 and \$485.0 million at June 30, 2017. Cash and cash equivalents of \$116.6 million at June 30, 2018 declined \$35.5 million from March 31, 2018.

Second Quarter 2018 Segment Results

Corporate Finance & Restructuring

Revenues in the Corporate Finance & Restructuring segment increased \$23.9 million, or 20.3%, to \$141.4 million in the quarter compared to \$117.5 million in the prior year quarter. The increase in revenues was due to higher demand for restructuring services coupled with higher realization for restructuring and business transformation services in the North America and Europe, Middle East and Africa regions. Adjusted Segment EBITDA was \$35.8 million, or 25.3% of segment revenues, compared to \$20.0 million, or 17.1% of segment revenues, in the prior year quarter. The increase in Adjusted Segment EBITDA was primarily due to higher revenues with improved utilization.

Forensic and Litigation Consulting

Revenues in the Forensic and Litigation Consulting segment increased \$22.1 million, or 19.9%, to \$133.5 million in the quarter compared to \$111.4 million in the prior year quarter. The increase in revenues was primarily driven by higher demand and realization for investigations and construction solutions services. Adjusted Segment EBITDA was \$27.6 million, or 20.7% of segment revenues, compared to \$13.0 million, or 11.7% of segment revenues, in the prior year quarter. The increase in Adjusted Segment EBITDA was primarily due to higher revenues with improved utilization.

Economic Consulting

Revenues in the Economic Consulting segment increased \$9.3 million, or 7.5%, to \$133.3 million in the quarter, compared to \$124.0 million in the prior year quarter. Excluding the estimated positive impact from FX, revenues increased \$7.3 million, or 5.9% compared to the prior year quarter. The increase in revenues was primarily due to higher demand for financial economics and international arbitration services, which was partially offset by lower realization for antitrust services. Adjusted Segment EBITDA was \$15.5 million, or 11.6% of segment revenues, compared to \$15.5 million, or 12.5% of segment revenues, in the prior year quarter. Adjusted Segment EBITDA was consistent with the prior year quarter, as the increase in revenues was offset by higher variable compensation costs and an increase in billable headcount.

Technology

Revenues in the Technology segment increased \$0.9 million, or 1.9%, to \$46.4 million in the quarter compared to \$45.6 million in the prior year quarter. The increase in revenues was primarily due to higher demand for consulting and hosting services. This was partially offset by lower demand for managed review services related to a decline in merger- and acquisition-related "second requests" and global investigations. Adjusted Segment EBITDA was \$7.5 million, or 16.2% of segment revenues, compared to \$5.4 million, or 11.9% of segment revenues, in the prior year quarter. The increase in Adjusted Segment EBITDA was primarily due to higher revenues and lower variable compensation costs for managed review services.

Strategic Communications

Revenues in the Strategic Communications segment increased \$11.2 million, or 24.3%, to \$57.5 million in the quarter compared to \$46.2 million in the prior year quarter. Excluding the estimated positive impact from FX, revenues increased \$9.6 million, or 20.8%, compared to the prior year quarter. The increase in revenues was primarily due to an increase in both project- and retainer-based revenues related to the financial communications and public affairs practices. Adjusted Segment EBITDA was \$11.0 million, or 19.1% of segment revenues, compared to \$4.9 million, or 10.5% of segment revenues, in the prior year quarter. The increase in Adjusted Segment EBITDA was primarily due to higher revenues, which was partially offset by higher variable compensation costs.

2018 Guidance

The Company is revising its full year 2018 guidance. The Company now estimates that 2018 revenues will range between \$1.910 billion and \$1.960 billion. This compares to the previous revenue range of between \$1.825 billion and \$1.875 billion. The Company now estimates that 2018 EPS will range between \$2.90 and \$3.30. This compares to the previous EPS range of between \$2.35 and \$2.65. The Company does not expect Adjusted EPS to differ from EPS.

Second Quarter 2018 Conference Call

About FTI Consulting

FTI Consulting, Inc. is a global business advisory firm dedicated to helping organizations manage change, mitigate risk and resolve disputes: financial, legal, operational, political & regulatory, reputational and transactional. With more than 4,600 employees located in 28 countries, FTI Consulting professionals work closely with clients to anticipate, illuminate and overcome complex business challenges and make the most of opportunities. The Company generated \$1.81 billion in revenues during fiscal year 2017. More information can be found at www.fticonsulting.com.

Use of Non-GAAP Measures

In the accompanying analysis of financial information, we sometimes use information derived from consolidated and segment financial information that may not be presented in our financial statements or prepared in accordance with generally accepted accounting principles ("GAAP"). Certain of these measures are considered "non-GAAP financial measures" under the Securities and Exchange Commission ("SEC") rules. Specifically, we have referred to the following non-GAAP measures:

- Total Segment Operating Income
- Adjusted EBITDA
- Total Adjusted Segment EBITDA
- Adjusted EBITDA Margin
- Adjusted Net Income

- Adjusted Earnings per Diluted Share
- Free Cash Flow

We have included the definitions of Segment Operating Income (Loss) and Adjusted Segment EBITDA below in order to more fully define the components of certain non-GAAP financial measures presented in this earnings release. We define Segment Operating Income (Loss) as a segment's share of Consolidated Operating Income. We define Total Segment Operating Income, which is a non-GAAP financial measure, as the total of Segment Operating Income (Loss) for all segments, which excludes unallocated corporate expenses. We use Segment Operating Income (Loss) for the purpose of calculating Adjusted Segment EBITDA. We define Adjusted Segment EBITDA as a segment's share of Consolidated Operating Income before depreciation, amortization of intangible assets, remeasurement of acquisition-related contingent consideration, special charges and goodwill impairment charges. We use Adjusted Segment EBITDA as a basis to internally evaluate the financial performance of our segments because we believe it reflects current core operating performance and provides an indicator of the segment's ability to generate cash.

We define Total Adjusted Segment EBITDA, which is a non-GAAP financial measure, as the total of Adjusted Segment EBITDA for all segments, which excludes unallocated corporate expenses. We define Adjusted EBITDA, which is a non-GAAP financial measure, as consolidated net income before income tax provision, other non-operating income (expense), depreciation, amortization of intangible assets, remeasurement of acquisition-related contingent consideration, special charges, goodwill impairment charges and losses on early extinguishment of debt. We define Adjusted EBITDA Margin as Adjusted EBITDA as a percentage of total revenues. We believe that the non-GAAP financial measures, which exclude the effects of remeasurement of acquisition-related contingent consideration, special charges and goodwill impairment charges, when considered together with our GAAP financial results and GAAP measures, provide management and investors with a more complete understanding of our operating results, including underlying trends. In addition, EBITDA is a common alternative measure of operating performance used by many of our competitors. It is used by investors, financial analysts, rating agencies and others to value and compare the financial performance of companies in our industry. Therefore, we also believe that these measures, considered along with corresponding GAAP measures, provide management and investors with additional information for comparison of our operating results with the operating results of other companies.

We define Adjusted Net Income and Adjusted Earnings per Diluted Share ("Adjusted EPS"), which are non-GAAP financial measures, as net income (loss) and earnings (loss) per diluted share ("EPS"), respectively, excluding the impact of remeasurement of acquisition-related contingent consideration, special charges, goodwill impairment charges, losses on early extinguishment of debt and the adjustment related to the adoption of the 2017 U.S. Tax Cuts and Jobs Act ("2017 Tax Act"). We use Adjusted Net Income for the purpose of calculating Adjusted EPS. Management uses Adjusted EPS to assess total Company operating performance on a consistent basis. We believe that this non-GAAP financial measure, which excludes the effects of the remeasurement of acquisition-related contingent consideration, special charges, goodwill impairment charges, losses on early extinguishment of debt and the adjustment related to the adoption of the 2017 Tax Act, when considered together with our GAAP financial results, provides management and investors with an additional understanding of our business operating results, including underlying trends.

We define Free Cash Flow as net cash provided by (used in) operating activities less cash payments for purchases of property and equipment. We believe this non-GAAP financial measure, when considered together

with our GAAP financial results, provides management and investors with an additional understanding of the Company's ability to generate cash for ongoing business operations and other capital deployment.

Non-GAAP financial measures are not defined in the same manner by all companies and may not be comparable with other similarly titled measures of other companies. Non-GAAP financial measures should be considered in addition to, but not as a substitute for or superior to, the information contained in our Consolidated Statements of Comprehensive Income. Reconciliations of non-GAAP financial measures to the most directly comparable GAAP financial measures are included in the financial tables accompanying this press release.

Safe Harbor Statement

This press release includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which involve uncertainties and risks. Forward-looking statements include statements concerning our plans, objectives, goals, strategies, future events, future revenues, future results and performance, expectations, plans or intentions relating to acquisitions, share repurchases and other matters, business trends and other information that is not historical, including statements regarding estimates of our future financial results. When used in this press release, words such as "estimates," "expects," "anticipates," "projects," "plans," "intends," "believes," "forecasts" and variations of such words or similar expressions are intended to identify forward-looking statements. All forward-looking statements, including, without limitation, estimates of our future financial results, are based upon our expectations at the time we make them and various assumptions. Our expectations, beliefs and projections are expressed in good faith, and we believe there is a reasonable basis for them. However, there can be no assurance that management's expectations, beliefs and estimates will be achieved, and the Company's actual results may differ materially from our expectations, beliefs and estimates. Further, preliminary results are subject to normal year-end adjustments. The Company has experienced fluctuating revenues, operating income and cash flows in prior periods and expects that this will occur from time to time in the future. Other factors that could cause such differences include declines in demand for, or changes in, the mix of services and products that we offer, the mix of the geographic locations where our clients are located or where services are performed, fluctuations in the price per share of our common stock, adverse financial, real estate or other market and general economic conditions, and other future events, which could impact each of our segments differently and could be outside of our control, the pace and timing of the consummation and integration of future acquisitions, the Company's ability to realize cost savings and efficiencies, competitive and general economic conditions, retention of staff and clients, new laws and regulations, or changes thereto, including the 2017 Tax Act, and other risks described under the heading "Item 1A, Risk Factors" in the Company's annual report on Form 10-K for the year ended December 31, 2017, filed with the SEC, including the risks set forth under "Risks Related to Our Reportable Segments" and "Risks Related to Our Operations," and in the Company's other filings with the SEC. We are under no duty to update any of the forward-looking statements to conform such statements to actual results or events and do not intend to do so.

FINANCIAL TABLES FOLLOW

FTI CONSULTING, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts)

| | | June 30, 2018 | Dec | cember 31, 2017 |
|---|-----------|------------------|-----|--------------------|
| | | (unaudited) | | |
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | \$ | 116,556 | \$ | 189,961 |
| Accounts receivable: | | | | |
| Billed receivables | | 455,707 | | 390,996 |
| Unbilled receivables | | 368,360 | | 312,569 |
| Allowances for doubtful accounts and unbilled services | | (216,612) | | (180,687) |
| Accounts receivable, net | | 607,455 | | 522,878 |
| Current portion of notes receivable | | 28,619 | | 25,691 |
| Prepaid expenses and other current assets | | 54,806 | | 55,649 |
| Total current assets | | 807,436 | | 794,179 |
| Property and equipment, net | | 75,046 | | 75,075 |
| Goodwill | | 1,198,732 | | 1,204,803 |
| Other intangible assets, net | | 39,379 | | 44,150 |
| Notes receivable, net | | 90,904 | | 98,105 |
| Other assets | | 45,915 | | 40,929 |
| Total assets | \$ | 2,257,412 | \$ | 2,257,241 |
| Liabilities and Stockholders' Equity Current liabilities | | | | |
| Accounts payable, accrued expenses and other | \$ | 93,988 | \$ | 94,873 |
| Accrued compensation | Ψ | 224,663 | Ψ | 268,513 |
| Billings in excess of services provided | | 33,653 | | 46,942 |
| Total current liabilities | | 352,304 | | 410,328 |
| Long-term debt, net | | 371,662 | | 396,284 |
| Deferred income taxes | | 134,081 | | 124,471 |
| Other liabilities | | 123,564 | | 134,187 |
| Total liabilities | | 981,611 | | 1,065,270 |
| Stockholders' equity | | 301,011 | | 1,000,270 |
| Preferred stock, \$0.01 par value; shares authorized — 5,000; none outstanding | | _ | | _ |
| Common stock, \$0.01 par value; shares authorized — 75,000; shares issued and outstanding — 38.179 (2018) and 37.729 (2017) | | 382 | | 377 |
| Additional paid-in capital | | 280,201 | | 266,035 |
| Retained earnings | | 1,128,670 | | 1,045,774 |
| Accumulated other comprehensive loss | | (133,452) | | (120,215) |
| Total stockholders' equity | | 1,275,801 | | 1,191,971 |
| Total liabilities and stockholders' equity | <u>\$</u> | 2,257,412 | \$ | 2,257,241 |

FTI CONSULTING, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (in thousands, except per share data)

| | Three Months Ended June 30, | | |
|---|-----------------------------|------------|---------|
| | | 2018 | 2017 |
| | | (unaud | ited) |
| Revenues | \$ | 512,098 \$ | 444,715 |
| Operating expenses | | | |
| Direct cost of revenues | | 330,318 | 304,071 |
| Selling, general and administrative expenses | | 117,897 | 108,119 |
| Special charges | | _ | 30,074 |
| Amortization of other intangible assets | | 2,052 | 2,422 |
| | | 450,267 | 444,686 |
| Operating income | | 61,831 | 29 |
| Other income (expense) | | | |
| Interest income and other | | 2,474 | 1,592 |
| Interest expense | | (6,583) | (6,250) |
| | | (4,109) | (4,658) |
| Income (loss) before income tax provision | | 57,722 | (4,629) |
| Income tax provision | | 14,113 | 527 |
| Net income (loss) | \$ | 43,609 | (5,156) |
| Earnings (loss) per common share — basic | <u>\$</u> | 1.18 | (0.13) |
| Weighted average common shares outstanding — basic | | 37,001 | 39,555 |
| Earnings (loss) per common share — diluted | <u>\$</u> | 1.14 | (0.13) |
| Weighted average common shares outstanding — diluted | | 38,271 | 39,555 |
| Other comprehensive income (loss), net of tax | | | |
| Foreign currency translation adjustments, net of tax expense of \$0 | \$ | (23,683) | 10,174 |
| Total other comprehensive income (loss), net of tax | | (23,683) | 10,174 |
| Comprehensive income | \$ | 19,926 \$ | 5,018 |

FTI CONSULTING, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (in thousands, except per share data)

| | Six Months Ended June 30, | | | |
|---|------------------------------|-----------|------|----------|
| | | 2018 | | 2017 |
| | | (unau | dite | d) |
| Revenues | \$ 1 | 1,009,872 | \$ | 891,059 |
| Operating expenses | | | | |
| Direct cost of revenues | | 651,435 | | 613,143 |
| Selling, general and administrative expenses | | 230,025 | | 215,809 |
| Special charges | | _ | | 30,074 |
| Amortization of other intangible assets | | 4,322 | | 4,915 |
| | | 885,782 | | 863,941 |
| Operating income | | 124,090 | | 27,118 |
| Other income (expense) | | | | |
| Interest income and other | | 674 | | 2,197 |
| Interest expense | | (12,827) | | (12,051) |
| | | (12,153) | | (9,854) |
| Income before income tax provision | | 111,937 | | 17,264 |
| Income tax provision | | 29,383 | | 8,404 |
| Net income | \$ | 82,554 | \$ | 8,860 |
| Earnings per common share — basic | <u>\$</u> | 2.24 | \$ | 0.22 |
| Weighted average common shares outstanding — basic | | 36,851 | | 40,039 |
| Earnings per common share — diluted | \$ | 2.18 | \$ | 0.22 |
| Weighted average common shares outstanding — diluted | | 37,942 | | 40,502 |
| Other comprehensive income (loss), net of tax | | | | |
| Foreign currency translation adjustments, net of tax expense of \$0 | \$ | (13,237) | \$ | 17,544 |
| Total other comprehensive income (loss), net of tax | | (13,237) | | 17,544 |
| Comprehensive income | \$ | 69,317 | \$ | 26,404 |

FTI CONSULTING, INC. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(in thousands, except per share data)

| _ | Three Months Ended June 30, | | | Six Months Ended June 30, | | | |
|----|-----------------------------|----------------------|---|---|---|--|--|
| | 2018 | | 2017 | | 2018 | | 2017 |
| | (Una | udit | ed) | | (Una | udite | ed) |
| \$ | 43,609 | \$ | (5,156) | \$ | 82,554 | \$ | 8,860 |
| | | | | | | | |
| | _ | | 30,074 | | _ | | 30,074 |
| | _ | | (9,103) | | _ | | (9,103) |
| | _ | | 536 | | _ | | 702 |
| | _ | | (204) | | _ | | (269) |
| \$ | 43,609 | \$ | 16,147 | \$ | 82,554 | \$ | 30,264 |
| \$ | 1.14 | \$ | (0.13) | \$ | 2.18 | \$ | 0.22 |
| | | | | | | | |
| | _ | | 0.75 | | _ | | 0.74 |
| | _ | | (0.23) | | _ | | (0.22) |
| | _ | | 0.01 | | _ | | 0.02 |
| | _ | | | | _ | | (0.01) |
| \$ | 1.14 | \$ | 0.40 | \$ | 2.18 | \$ | 0.75 |
| | 38,271 | | 39,932 | | 37,942 | | 40,502 |
| | \$ \$ | \$ 43,609 \$ 1.14 | June 3 2018 (Unaudit \$ 43,609 \$ \$ 1.14 \$ \$ 1.14 \$ | June 30, 2018 2017 (Unaudited) \$ 43,609 \$ (5,156) — 30,074 — (9,103) — 536 — (204) \$ 43,609 \$ 16,147 \$ 1.14 \$ (0.13) — 0.75 — (0.23) — 0.01 — — \$ 1.14 \$ 0.40 | June 30, 2018 2017 (Unaudited) \$ 43,609 \$ (5,156) - 30,074 - (9,103) - 536 - (204) \$ 43,609 \$ 16,147 \$ 1.14 \$ (0.13) \$ - (0.23) - 0.01 - - \$ 1.14 \$ 0.40 \$ 1.14 \$ 0.40 | June 30, June 2018 2018 2017 2018 (Unaudited) (Unaudited) \$ 43,609 \$ (5,156) \$ 82,554 — 30,074 — — (9,103) — — (204) — \$ 43,609 \$ 16,147 \$ 82,554 \$ 1.14 \$ (0.13) \$ 2.18 — 0.75 — — 0.01 — — 0.01 — \$ 1.14 \$ 0.40 \$ 2.18 | June 30, June 30 2018 2017 2018 (Unaudited) (Unaudited) \$ 43,609 \$ (5,156) \$ 82,554 \$ — (9,103) — — — (204) — — \$ 43,609 \$ 16,147 \$ 82,554 \$ \$ 1.14 \$ (0.13) \$ 2.18 \$ — 0.75 — — — 0.01 — — \$ 1.14 \$ 0.40 \$ 2.18 \$ |

For the three months ended June 30, 2017, the Company reported a net loss. For the period, the basic weighted average common shares outstanding equals the diluted weighted average common shares outstanding for purposes of calculating U.S. GAAP earnings per share because potentially dilutive securities would be antidilutive. For non-GAAP purposes, Adjusted EPS and diluted weighted average number of common shares outstanding presented herein reflect the impact of inclusion of share-based awards that are considered dilutive based on the impact of the add-backs included in Adjusted Net Income above.

FTI CONSULTING, INC. RECONCILIATION OF NET INCOME AND OPERATING INCOME TO ADJUSTED EBITDA (in thousands)

| Three Months Ended June 30, 2018 (unaudited) | Corporate Finance & Restructuring | Forensic and Litigation Consulting | . <u> </u> | Economic Consulting | Technology | | Strategic Communications | | Unallocated Corporate | Total |
|---|---|--|------------|------------------------|---------------|----|-----------------------------|----|--------------------------|---------------|
| Net income | | | | | | | | | 9 | \$ 43,609 |
| Interest income and other | | | | | | | | | | (2,474) |
| Interest expense | | | | | | | | | | 6,583 |
| Income tax provision | | | | | | | | | _ | 14,113 |
| Operating income | \$ 34,041 | \$ 26,173 | \$ | 14,024 | \$ 3,967 | \$ | 9,508 | \$ | (25,882) | \$ 61,831 |
| Depreciation and amortization | 953 | 1,131 | | 1,377 | 3,527 | | 586 | | 914 | 8,488 |
| Amortization of other intangible assets | 783 | 311 | | 71 | 14 | | 873 | | _ | 2,052 |
| Adjusted EBITDA | \$ 35,777 | \$ 27,615 | \$ | 15,472 | \$ 7,508 | \$ | 10,967 | \$ | (24,968) | \$ 72,371 |
| Six Months Ended June 30, 2018 (unaudited) | Corporate Finance & Restructuring | Forensic and Litigation Consulting | | Economic Consulting | Technology | c | Strategic Communications | _ | Unallocated Corporate | Total |
| Net income | | | | | | | | | ; | \$ 82,554 |
| Interest income and other | | | | | | | | | | (674) |
| Interest expense | | | | | | | | | | 12,827 |
| Income tax provision | | | | | | | | | _ | 29,383 |
| Operating income | \$ 67,252 | \$ 50,503 | \$ | 31,672 | \$ 6,560 | \$ | 17,873 | \$ | (49,770) | \$ 124,090 |
| Depreciation and amortization | 1,755 | 2,159 | | 2,741 | 6,604 | | 1,179 | | 1,815 | 16,253 |
| Amortization of other intangible assets | 1,574 | 710 | | 195 | 76 | | 1,767 | | _ | 4,322 |
| Adjusted EBITDA | \$ 70,581 | \$ 53,372 | \$ | 34,608 | \$ 13,240 | \$ | 20,819 | \$ | (47,955) | \$ 144,665 |
| Three Months Ended June 30, 2017 (unaudited) | Corporate Finance & Restructuring | Forensic and Litigation Consulting | | Economic Consulting | Technology | C | Strategic Communications | | Unallocated Corporate | Total |
| Net income (loss) | | | | | | | | | | \$ (5,156) |
| Interest income and other | | | | | | | | | | (1,592) |
| Interest expense | | | | | | | | | | 6,250 |
| Income tax provision | | | | | | | | | | 527 |
| Operating income (loss) | \$ 15,447 | \$ 1,183 | \$ | 8,008 | \$ (1,568) | \$ | (755) | \$ | (22,286) | \$ 29 |
| Depreciation and amortization | 768 | 1,032 | | 1,436 | 3,001 | | 546 | | 944 | 7,727 |
| Amortization of other intangible assets | 784 | 372 | | 155 | 161 | | 950 | | _ | 2,422 |
| Special charges | 3,049 | 10,445 | | 5,910 | 3,827 | | 3,599 | | 3,244 | 30,074 |

536

4,876 \$

5,421 \$

(18,098) \$

536

40,788

Remeasurement of acquisition-related

20,048 \$

13,032 \$

15,509 \$

contingent consideration

Adjusted EBITDA

FTI CONSULTING, INC. RECONCILIATION OF NET INCOME (LOSS) AND OPERATING INCOME (LOSS) TO ADJUSTED EBITDA (in thousands)

| Six Months Ended June 30, 2017 (unaudited) | Corporate Finance & Restructuring | Forensic and Litigation Consulting | Economic Consulting | Technology | Strategic Communications | Unallocated Corporate | Total |
|---|---|--|------------------------|------------|-----------------------------|--------------------------|---------|
| Net income | | | | | | 9 | 8,860 |
| Interest income and other | | | | | | | (2,197) |
| Interest expense | | | | | | | 12,051 |
| Income tax provision | | | | | | _ | 8,404 |
| Operating income | \$ 24,196 | S \$ 13,107 | \$ 26,510 | \$ 2,872 | \$ 1,772 | \$ (41,339) | 27,118 |
| Depreciation and amortization | 1,549 | 2,205 | 2,890 | 6,207 | 1,148 | 2,299 | 16,298 |
| Amortization of other intangible assets | 1,579 | 796 | 309 | 319 | 1,912 | _ | 4,915 |
| Special charges | 3,049 | 10,445 | 5,910 | 3,827 | 3,599 | 3,244 | 30,074 |
| Remeasurement of acquisition-related contingent consideration | | <u> </u> | <u> </u> | | 702 | | 702 |
| Adjusted EBITDA | \$ 30,373 | 3 \$ 26,553 | \$ 35,619 | \$ 13,225 | \$ 9,133 | \$ (35,796) | 79,107 |

FTI CONSULTING, INC. OPERATING RESULTS BY BUSINESS SEGMENT

| | Segment Revenues | | | | | Utilization | Average Billable Rate | Revenue- Generating Headcount |
|--|---------------------|----------------|----|----------|---------|-------------|-----------------------------|-------------------------------------|
| | | (in thousands) | | | | | | (at period end) |
| Three Months Ended June 30, 2018 (unaudited) | | | | | | | | |
| Corporate Finance & Restructuring | \$ | 141,355 | \$ | 35,777 | 25.3% | 67% \$ | 458 | 871 |
| Forensic and Litigation Consulting | | 133,527 | | 27,615 | 20.7% | 67% \$ | 340 | 1,065 |
| Economic Consulting | | 133,308 | | 15,472 | 11.6% | 69% \$ | 534 | 695 |
| Technology (1) | | 46,429 | | 7,508 | 16.2% | N/M | N/M | 293 |
| Strategic Communications (1) | | 57,479 | | 10,967 | 19.1% | N/M | N/M | 628 |
| | \$ | 512,098 | \$ | 97,339 | 19.0% | | | 3,552 |
| Unallocated Corporate | | * | | (24,968) | | | | |
| Adjusted EBITDA | | | \$ | 72,371 | 14.1% | | | |
| Six Months Ended June 30, 2018 | | | | | | | | |
| (unaudited) Corporate Finance & Restructuring | \$ | 284.277 | \$ | 70,581 | 24.8% | 69% \$ | 450 | 871 |
| Forensic and Litigation Consulting | Ψ | 261,566 | Ψ | 53,372 | 20.4% | 67% \$ | 334 | 1,065 |
| Economic Consulting | | 266,417 | | 34,608 | 13.0% | 70% \$ | 538 | 695 |
| Technology (1) | | 87,343 | | 13,240 | 15.2% | N/M | N/M | 293 |
| Strategic Communications (1) | | 110,269 | | 20,819 | 18.9% | N/M | N/M | 628 |
| Grategie Communications | \$ | 1,009,872 | • | 192,620 | 19.1% | 14/101 | 14/101 | 3,552 |
| Unallocated Corporate | Ψ | 1,009,072 | Ψ | (47,955) | 19.170 | | | 3,332 |
| Adjusted EBITDA | | | \$ | 144,665 | 14.3% | | | |
| Aujusteu EBITDA | | | φ | 144,003 | 14.3 /0 | | | |
| Three Months Ended June 30, 2017 (unaudited) | | | | | | | | |
| Corporate Finance & Restructuring | \$ | 117,487 | \$ | 20,048 | 17.1% | 60% \$ | 403 | 881 |
| Forensic and Litigation Consulting | | 111,410 | | 13,032 | 11.7% | 60% \$ | 310 | 1,070 |
| Economic Consulting | | 124,004 | | 15,509 | 12.5% | 68% \$ | 542 | 652 |
| Technology (1) | | 45,566 | | 5,421 | 11.9% | N/M | N/M | 301 |
| Strategic Communications (1) | | 46,248 | | 4,876 | 10.5% | N/M | N/M | 659 |
| | \$ | 444,715 | \$ | 58,886 | 13.2% | | | 3,563 |
| Unallocated Corporate | | | | (18,098) | | | | |
| Adjusted EBITDA | | | \$ | 40,788 | 9.2% | | | |
| Six Months Ended June 30, 2017 (unaudited) | | | | | | | | |
| Corporate Finance & Restructuring | \$ | 223,388 | \$ | 30,373 | 13.6% | 60% \$ | 390 | 881 |
| Forensic and Litigation Consulting | | 222,816 | | 26,553 | 11.9% | 60% \$ | 320 | 1,070 |
| Economic Consulting | | 263,225 | | 35,619 | 13.5% | 70% \$ | 548 | 652 |
| Technology (1) | | 91,653 | | 13,225 | 14.4% | N/M | N/M | 301 |
| Strategic Communications (1) | _ | 89,977 | | 9,133 | 10.2% | N/M | N/M | 659 |
| | \$ | 891,059 | \$ | 114,903 | 12.9% | | | 3.563 |
| Unallocated Corporate | | | | (35,796) | | | | |
| Adjusted EBITDA | | | \$ | 79,107 | 8.9% | | | |

N/M — Not meaningful

⁽¹⁾ The majority of the Technology and Strategic Communications segments' revenues are not generated based on billable hours. Accordingly, utilization and average billable rate metrics are not presented as they are not meaningful as a segment-wide metric.

FTI CONSULTING, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

Six Months Ended June 30,

| | | Julie 30, | | |
|---|----|------------|-----------|--|
| | | 2018 | 2017 | |
| | | (unaudite | ed) | |
| Operating activities | | | | |
| Net income | \$ | 82,554 \$ | 8,860 | |
| Adjustments to reconcile net income to net cash used in operating activities: | | | | |
| Depreciation and amortization | | 16,253 | 16,298 | |
| Amortization and impairment of other intangible assets | | 4,322 | 4,915 | |
| Acquisition-related contingent consideration | | 232 | 1,172 | |
| Provision for doubtful accounts | | 8,710 | 5,971 | |
| Non-cash share-based compensation | | 8,563 | 9,959 | |
| Non-cash interest expense and other | | 993 | 992 | |
| Other | | 798 | 242 | |
| Changes in operating assets and liabilities, net of effects from acquisitions | s: | | | |
| Accounts receivable, billed and unbilled | | (99,299) | (78,100) | |
| Notes receivable | | 4,214 | 2,241 | |
| Prepaid expenses and other assets | | (4,151) | 947 | |
| Accounts payable, accrued expenses and other | | 352 | (1,887) | |
| Income taxes | | 13,143 | 3,087 | |
| Accrued compensation | | (58,547) | (64,531) | |
| Billings in excess of services provided | | (12,722) | 7,634 | |
| Net cash used in operating activities | | (34,585) | (82,200) | |
| Investing activities | | | | |
| Purchases of property and equipment | | (16,220) | (13,127) | |
| Other | | 689 | 72 | |
| Net cash used in investing activities | | (15,531) | (13,055) | |
| Financing activities | | | | |
| Borrowings (repayments) under revolving line of credit, net | | (25,000) | 115,000 | |
| Deposits | | 2,602 | 3,262 | |
| Purchase and retirement of common stock | | (14,220) | (102,513) | |
| Net issuance of common stock under equity compensation plans | | 18,740 | (500) | |
| Payments for acquisition-related contingent consideration | | (3,029) | (79) | |
| Net cash provided by (used in) financing activities | | (20,907) | 15,170 | |
| Effect of exchange rate changes on cash and cash equivalents | | (2,382) | 2,438 | |
| Net decrease in cash and cash equivalents | | (73,405) | (77,647) | |
| Cash and cash equivalents, beginning of period | | 189,961 | 216,158 | |
| Cash and cash equivalents, end of period | \$ | 116,556 \$ | 138,511 | |
| | | | | |